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UNIVERSITY OF CENTRAL LANCASHIRE
UNRESERVED MINUTES OF THE UNIVERSITY BOARD MEETING HELD ON 17th MAY 2018 AT THE BELSFIELD HOTEL, KENDAL
UB627. Welcome and Apologies

The Chair welcomed those present to the meeting.

Apologies for absence had been received from Michael Ahern (Chief Operating Officer) and also from Caitlin McLaren (Student Member of the Board). Apologies for absence had been invited from Michael Ahern (Chief Operating Officer) and also from Caitlin McLaren (Student Member of the Board).

The Chair reminded the Board about the growing strategic importance of the University's Cyprus campus and suggested that the time may now be right for a Board resolution in recognition of this development. However, before making any arrangements, the Board was asked to consider the suggestion and pass on any views to the Clerk before the next meeting.

The Chair also announced that the next meeting of the Board will take place on 14th June 2018 at the (Multi-faith) Centre.

UB630. Reserved and Unreserved Minutes of the University Board Meeting held on 22nd March 2018

The Reserved and Unreserved Minutes of the University Board Meeting held on 22nd March 2018 were agreed as a true record and signed by the Chair.

UB631. Matters Arising from the University Board Meeting held on 22nd March 2018

UB625 (1) - IT Support Arrangements for the Board

In Mr Ahern's absence, the Clerk reported on progress in the development of the governance portal. Mr Fisher explained that Board Members would be contacted over the summer with details of the portal.

Mrs Darby-Walker reminded University Management that a report on cyber security systems operated at the University was also expected.

UB632. RESERVED MINUTE

UB633. Masterplan Highways Delivery – Contracting with Lancashire County Council

The Board received a Report from the Chief Operating Officer. A copy of the Report is set out in the Minute Book.

TEXT REDACTED – RESERVED MINUTE

Resolved: That

- (i) the proposal to contract with Lancashire County Council under the County Council's normal terms and conditions, including the advance payment requirement, be approved; and
- (ii) mechanisms to cover any increases in costs emerging during the programme be put in place.

UB634. Revision of Committee Terms of Reference

The Clerk presented a Report outlining minor modifications to the Terms of Reference for the Nominations Committee and the Remuneration Committee. A copy of the Report is set out in the Minute Book.

In noting the proposed amendments in the Nominations Committee Terms of Reference relating to the awarding of Honorary Fellowships, the Chair reminded the Board that individual Members are welcome to put forward any nominations for consideration via the Clerk.

Mr Fisher confirmed that the process for considering Honorary Fellowships included consultation with key stakeholders including the Students' Union.

Resolved: That the revised Terms of Reference for the Remuneration Committee and the Nominations Committee be approved with immediate effect.

UB635. Vice Chancellor's Update Report

The Vice Chancellor presented his updating Report. A copy of the Report is set out in the Minute Book.

Professor Thomas drew attention to the following:

(i) TEXT REDACTED – RESERVED MINUTE

(ii) Academic Governance

The ongoing Governance Review will culminate in presentation to the University's Academic Board on 20th June 2018, thereby enabling any changes to be made in readiness for the start of the 2018/19 academic year. The usual pre-year review of Academic Board Committees titles and terms of reference will take place.

(iii) Policy Briefing

In confirming that the agenda item 'Significant Changes within the Sector in the last 12 months' (UB637 below) will complement the policy issues reported, Professor Thomas drew attention to the extremely worrying position on Graduate Nurses.

In commenting on the sample 'league tables' in his report, Professor Thomas advised that he had instigated the development of arrangements for external scrutiny of the University's performance as measured in league tables. This should serve to identify where and how performance actually needs to be improved. It was recognised that changes to measures and

In response to Mr Hext's question about the Retention measures/performance, Dr Livesey advised the figures again did not allow a like with like comparison. She confirmed that UCLan's ratings were holding up and in fact a slight improvement had been achieved. There were, however, still significant challenges, particularly on second and third years.

On Brand Recognition, Mrs Bromley referred to the proposals which the University's new Executive Director of Strategic Marketing had in mind and would cover in her presentation later in the day. The change of name process was not expected to entail heavy marketing activity.

In response to Mrs Armstrong's questions on External Research Income and International Students in

The Vice Chancellor reminded the Board of the range of health-related achievements and contributions which lay behind the University's standing in this context. It was therefore most appropriate that the University should seek to take a strategic lead as now proposed.

In commenting on the current draft Strategy, the need for clarity as to which areas of the University are directly involved was noted, as was the advice that simple format and language would make the document more accessible to a wider readership. Mrs Horrocks commented on the anticipated input from the University's Communications team and the intention to include animations in the final version.

UB644. Any Other Business

(i) Forthcoming Events

The Chair drew attention to the list of forthcoming events circulated at the meeting to which all Board members are invited and encouraged to attend.

(ii) Graduation Ceremonies

The Chair reminded Board members to contact the Deputy Clerk about their individual availability for the July 2018 Graduation Ceremonies.

(iii) Oasis Multi-Faith Centre

Mrs Iqbal reported on the recent opening event for the University's new Multi faith Centre, Oasis. Mrs Iqbal reminded the Board about the long history of campaigning for a suitable resource. Progress had eventually been achieved through the current Executive Team and Board. Importantly, every aspect of the Oasis development had paid heed to the Student Voice, and now a vibrant and cohesive facility was available to the University's students and staff.

Mrs Iqbal thanked the Board for supporting her drive for this key development.

UB645. Date and time of Next Meeting

Resolved: That the next Board meeting be held in the Oasis Multi faith Centre on 28th June 2018 on the